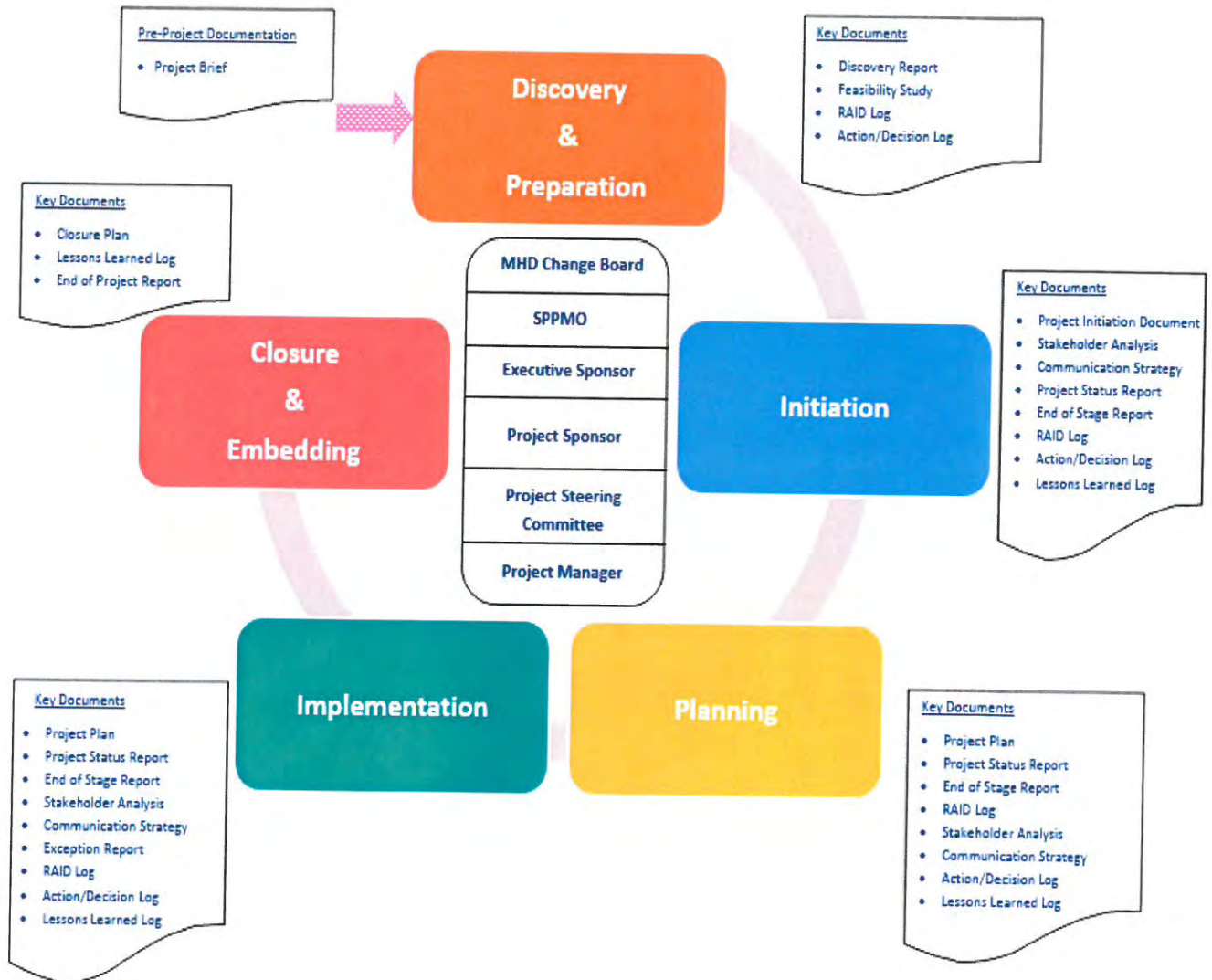




**Mental Health Division
Project Overview**

October 2017

Mental Health Division SPPMO Project Management Cycle



Project Name	Project Overview
<p>National Mental Health e-Rostering Project</p>	<p>Current stage: Planning</p> <p>The e-Rostering system will provide a modern, automated information system with the ability to report on staffing resources in an efficient and timely manner.</p> <p>It will facilitate the electronic storage, retrieval and comparisons of each roster and the work patterns for each staff member. An e-Rostering system will enable the creation of rosters and real time updates to the roster to ensure optimum resource utilisation to meet the service needs.</p> <p>Executive Sponsor/Project Sponsor: Yvonne O'Neill/Maurice Farnan Project Manager: Lily Connolly ✉ lily.connolly@hse.ie</p>
<p>MHD ICT Infrastructure Improvement Project (Phase 1)</p>	<p>Current stage: Implementation</p> <p>The ICT Infrastructure Improvement Project seeks to improve the information and communication capability of Mental Health staff across a range of factors, including end user devices, associated productivity tools, network infrastructure, and mobile working. The project will act as an enabler and foundation to the priority projects that follow, and will support the delivery of modern, community based, service user focussed mental health services.</p> <p>Executive Sponsor: Yvonne O'Neill Project Manager: Fearghal Duffy ✉ Fearghal.Duffy@hse.ie</p>
<p>Standardised Management of first/re-referred appointment Did Not Attend's in the Community Mental Health setting</p>	<p>Current stage: Closure</p> <p>The Community Mental Health Services (General Adult, CAMHS & POA) have been capturing data on the number of New/Re-referred patients who Did Not Attend (DNA) their first appointment with the service. There is a need for a standardised national approach to manage the process of first/re-referred appointment DNA's within each Community Mental Health setting in order to develop a guidance framework to assist services move towards standardised management of appointments. The project will map the practice at a service level to determine how this practice impacts upon the DNA numbers.</p> <p>Executive Sponsor/Project Sponsor: Yvonne O'Neill/Maurice Farnan Project Manager: Philip Flanagan ✉ philip.flanagan@hse.ie</p>
<p>National Directory of Mental Health Services</p>	<p>Current Stage: Closed</p> <p>The Mental Health Division (MHD) will be launching the National Directory of Mental Health Services on the HSE intranet later this year, allowing all staff access an up-to-date information source on HSE funded and provided mental health services that has to date been validated in partnership with the 9 Community Healthcare Organisations.</p> <p>It provides an up-to-date and valuable tool to inform planning and resource allocation as well as containing data that is useful for report writing and responding to queries. For all staff the directory offers a single source of information when searching for the location, contact details and opening hours of services.</p> <p>The information can be organized by region (county, Community Healthcare Organisation), the population served (CAMHS, adults, older people etc.) and service type (Day Hospital, Community Residence etc.). Users can search/filter for information by means of the Directory's user friendly interface or through the master dataset.</p> <p>Executive Sponsor/Project Sponsor: Yvonne O'Neill/Maurice Farnan</p>
<p>Integrated Mental Health System</p>	<p>Current stage: Discovery</p> <p>This project had been agreed as a priority between the Mental Health Division and the representatives of the Community Healthcare Organisations. However, the HSE as an organisation is progressing the development of a nationwide Electronic Health Record (EHR).</p> <p>The office of the CIO has confirmed that it is unlikely the MHD will get approval to progress with a unique Mental Health specific EHR. It is anticipated that in the coming year, the EHR national programme will actively engage with the MH Division on the development of the community EHR business case followed by the development of a specifications document as part of the procurement process. Timescales will be presented once formal approval is received from the Digital Government Oversight Unit (DGOU). In the meantime it is appropriate for MH to utilise systems that are currently available and recommends implementing IPMS across in-patient, day hospital and outpatient services.</p> <p>Executive Sponsor/Project Sponsor: Yvonne O'Neill/Maurice Farnan Project Manager: Mike McInerney ✉ Mmcinerney@mclaw.ie</p>

<p>Mental Health Services Workforce Plan</p>	<p>Current stage: Planning</p> <p>The Mental Health Division has established a Workforce Planning project to develop a Workforce Plan for the delivery of Mental Health Services. The project will work with the various health professional disciplines and site locations to validate data pertaining to current staffing levels and map future work force requirements in accordance with emerging population and health service needs.</p> <p>Executive Sponsor/Project Sponsor: Yvonne O'Neill/ Theresa Heller Project Manager: Adrienne Doherty ✉ adrienne.doherty@hse.ie</p>
<p>Data Architecture/ Standardise Service Offering</p>	<p>Current Stage: Discovery</p> <p>This project has been set up to respond to the need to improve the collection, analysis and usage of key data metrics across the mental health service. It was recognised that fundamental to success was the need to define a standard process and minimum service offering across all adult Community Mental Health Teams (CMHT). With an agreed standard approach and service offerings, the teams would be able to better identify more meaningful Key Performance Indicators and establish a platform for a unified ICT system. The overall objective of this project will be to provide clarity and agreement on CMHTs' service process and offerings, which will form the basis upon which to improve the division's data usage and ICT architecture.</p> <p>Executive Sponsor/ Project Sponsor: Yvonne O'Neill/ Maurice Farnan Project Manager: Ciara Latimer ✉ ciara.latimer@hse.ie</p>
<p>Development of a National Recovery Framework for Mental Health Services</p>	<p>Current stage: Closure</p> <p>The National Recovery Framework is being developed through a co-production process to support Community Healthcare Organisations (CHO) in developing the recovery orientation of their service through a consistent quality and evidence-based approach. The framework will support an agreed understanding of recovery and outline and characterize the key principles that underpin a recovery-orientated service. Guidance on implementation and measurement of recovery will also be contained in the framework. Each CHO will be asked to develop a local plan to ensure their service is aligned with the principles contained in the framework which will be used as part of service performance monitoring.</p> <p>Executive Sponsor/Project Sponsor: Yvonne O'Neill/ Tony Leahy Project manager: Michael Ryan ✉ Michael.Ryan6@hse.ie</p>
<p>Establishment of Peer Support Workers within CMHTs</p>	<p>Current stage: Implementation</p> <p>In 2016 funding was agreed to introduce Peer Support Workers (PrSW) into Multi-Disciplinary Team's (MDT) in selected service sites to increase the recovery orientation of those services. In 2017, thirty (30) PrSW's were employed to work on MDT's deemed ready for the introduction of peer support in seven (7) Services across five (5) CHOs :</p> <ul style="list-style-type: none"> • 1. Cavan/Monaghan • 2. Galway/Roscommon • 3. Mayo • 4. Cork • 5. Kerry • 6. Carlow/Kilkenny/South Tipperary • 7. Dublin North Central <p>The PrSW's have commenced a 6-month, level 8 training programme in DCU, with a view to taking up full HSE employment in September 2017. This Service Improvement project will review the process of the introduction of peer support into mainstream services. The project will review and evaluate the HR process, the DCU training component, the job specification and supervision of PrSW and design an evaluation that will measure the impact of PrSW on teams and for individual Service Users.</p> <p>Executive Sponsor/Project Sponsor: Jim Ryan/ Gerry Maley Project Manager: Michael Ryan ✉ Michael.Ryan6@hse.ie</p>
<p>Implementation of Team Coordinators for Community Mental Health Teams</p>	<p>Current stage: Implementation</p> <p>Vision for Change 2006 recommends a model of integrated care, which is to provide services to people in the context of their local community. This should be delivered by the Community Mental Health Teams (CMHTs) and the Multi-Disciplinary Team (MDT) members working in the team. The role of Team Coordinator was identified as being critically important in facilitating the day-to-day operations of the CMHT and organising and coordinating CMHT clinical activity. There are over forty (40) Team Coordinators in post presently, however variations exist with regard to their roles, functions and grades. This project will aim to develop a framework to support the standardised implementation of Team Coordinators across all CMHTs.</p> <p>Executive Sponsor/Project Sponsor: Jim Ryan/ Ber Cahill Project Manager: Patricia O'Neill ✉ patricia.oneill6@hse.ie</p>

<p>Develop a Stepped Model of Mental Health Care for the Homeless Population in Dublin (CHO 6,7,9)</p>	<p>Current stage: Planning</p> <p>This project will create a stepped model of care to ensure the homeless population in Community Healthcare Organisations 6,7,9 receive timely access and appropriate mental health care relevant to their mental health needs. The model will establish clear pathways into specialist mental health services and addiction services while supporting mental health staff working within the Non-Governmental Organisation structures with a clinical governance/clinical supervision framework.</p> <p>Executive Sponsor/Project Sponsor: Jim Ryan/Ber Cahill Project Manager: Una Twomey ✉ una.twomey@hse.ie</p>
<p>Review of the CAMHS SOP</p>	<p>Current stage: Planning</p> <p>A Standard Operating Procedure (SOP) for CAMHS was developed to ensure that the delivery of services was standardised, consistent, transparent and reflected the clinical needs of the child. The SOP was launched in June 2015 with a formal review date of June 2017. In September 2016, an interim review was conducted and based on that and other feedback, it was agreed that further assessment of the implementation of the SOP should be conducted and plans developed to address any implementation gaps.</p> <p>This project will conduct an assessment of the current status of implementation across CAMHS services and identify process improvements required to support SOP implementation (using a systems improvement or lean approach). The name of this project has changed to reflect the extended focus to include systems improvements at team and CHO level.</p> <p>Following the systems improvement work, the SOP will be formally reviewed and updated with the newly developed implementation plan. At the conclusion of this project, accountability for implementation of the SOP will be formally embedded within the CHO structures.</p> <p>Executive Sponsor/Project Sponsor: Jim Ryan/ Paul Braham Project Manager: Sarah Hennessy ✉ sarah.hennessy@hse.ie</p>
<p>Choice and Partnership Approach</p>	<p>Current Stage: Planning</p> <p>The choice and partnership approach (CAPA www.capa.co.uk) is a continuous service improvement model developed in the UK in 2005. It has been rolled out in CAMHS services and adult services in England, Scotland, Wales, Australia, New Zealand, Belgium and Canada. It is a recovery-oriented approach, focused on the service user and their family, which is collaborative and provides choices. CAPA ensures doing the right things with the right people, at the right time, and by people with the right skills. It is a system that ensures client involvement, staff competence and timely interventions that do not involve the service user in unnecessary delays (York & Kingsley, 2013). Evaluation in the UK and New Zealand show that clinicians describe increased job satisfaction, higher morale and improved team working, clearer systems, improved data, shorter waiting times and a reduction in DNA's. Service users and family report improved accessibility, engagement and feeling listened to.</p> <p>Note: This project was reported as part of the CAMHS SOP in July 2017. Going forward this will be reported on as a separate programme.</p> <p>Executive Sponsor/Project Sponsor: Jim Ryan/ Paul Braham Project Manager: Sarah Hennessy ✉ sarah.hennessy@hse.ie</p>
<p>Extending Weekend Community Mental Health Services in Ireland</p>	<p>Current Stage: Planning</p> <p>In the Irish policy context, according to A Vision for Change, "mental health services must be accessible to all who require them; this means not just geographically accessible but... provided at a time and in a manner that means individuals can readily access the service they require" (A Vision for Change, 2006, p.15). In working towards expanded 24/7 services, the Mental Health Division has included "the development of a model for the provision of enhanced seven-day services" within its 2017 Operational Plan. Community mental health services are provided in the majority of sectors across the country, however some service provision gaps exist.</p> <p>This project will aim to extend community mental health services in order to provide of a seven-day community service to all sector areas for known service users by the end of 2017.</p> <p>Executive Sponsor/Project Sponsor: Jim Ryan/ Paul Braham Project manager: Patricia O'Neill ✉ patricia.oneill6@hse.ie</p>
<p>Implementation of the HSE Best Practice Guidance for Mental Health</p>	<p>Current Stage: Discovery</p> <p>The QSUS Department of the HSE developed the HSE Best Practice Guidance for Mental Health Services. A number of customized training modules has been developed to support implementation of the Best Practice Guidance, which include an online training module which is hosted on HSE Land, a five day train the trainers programme for local quality champions which commenced in April 2017 and a one-day training programme for the self-assessment teams.</p> <p>The overall objective of the project is to improve service delivery and demonstrate continuous quality improvement. The HSE Best Practice Guidance for Mental Health Services supports services to promote standardization and incorporate constant quality improvement into the daily operations and functioning of each team. It will also improve compliance with the Mental Health Commission regulations and prepare services for inspection. The online Guidance Assessment</p>

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	<p>Improvement Tool (GAIT) will support the sharing of good practice across the CHOs and across the national system; it will facilitate oversight and monitoring for each CHO and the national division.</p> <p>The focus of this Project is to ensure a planned approach is put in place to support the implementation of the Best Practice Guidance for Mental Health Services in each CHO. This will involve the development of a systematic approach for implementation in each CHO, the development of capacity in each CHO, to include support for the trainers and sharing of learning across each CHO. Capacity will also have to be developed at CHO level and at a national level to collate learning, including data and corrective actions to ensure support and oversight is in place.</p> <p>Executive Sponsor: JP Nolan Project Manager: Linda Moore ✉ linda.moore@hse.ie</p>
<p>Develop a model of care for people with Severe and Enduring Mental Health Illnesses and Challenging Behaviours'</p>	<p>Current stage: Implementation</p> <p>This project will create a model of care, which ensures service users with severe and enduring mental health illness and challenging behaviour needs, who may be currently placed in settings not appropriate to their needs, will be met within a continuum of care along the rehabilitation spectrum. This also includes the training of highly skilled staff and providing recommendations that will inform the infrastructure requirements.</p> <p>Executive Sponsor: Jim Ryan Project Manager: Anne Callanan Cahill ✉ anne.callanacahill@hse.ie</p>
<p>Mental Health Intellectual Disability (MHID)</p>	<p>Current stage: Implementation</p> <p>This Programme of work centres on ten projects that are interrelated and interdependent and have been identified as necessary to develop a model of care for children and adults with moderate to profound Intellectual Disability who experience mental health problems. The MHID service will be delivered across each CHO and based on the principle of multidisciplinary, community-based provision and is crucially needed to improve the clinical outcomes, decrease risks and increase recovery rates for people with intellectual disability and co-morbid mental health problems. This programme of work will need to work in close co-operation with the HSE Social Care Division and relevant Voluntary Agencies.</p> <p>Executive Sponsor: Dr. Philip Dodd Project Manager: Ciara Latimer ✉ ciara.latimer@hse.ie</p>
<p>Transfer of National Forensic Mental Health Service Inpatient beds from CMH to Portrane</p>	<p>Current stage: N/A</p> <p>Capital funding has been secured, a site location in Portrane Co Dublin has been identified and a building contractor selected following a tendering process. Building work commenced on site in Portrane in June 2016 with an expected completion date Q4 2019/Q1 2020.</p> <p>While a capital development Project Team is already in place to design and build the hospital, a specialist project Team is required to identify and lead out on the transitional arrangements required to open the new hospital and to effect the transfer of the existing services for the current 94 beds to the new site. This will include incorporating the additional capacity and new specialist requirements to bring the new hospital capacity up to the planned 140/170 beds.</p> <p>Executive sponsor: Jim Ryan</p>
<p>Mental Health Engagement - Research & Evaluation</p>	<p>Current stage: Initiation</p> <p>In June 2016, the MHD published the report "Partnership for Change" which was produced by the Mental Health Reference Group. The report details the way in which mental health services will ensure the views of service users, family members and carers are taken on board to influence the design and development of those services. The recommendations incorporated the need to look at best practice, research and development in this area.</p> <p>This project will have the dual purpose of establishing and documenting an existing evidence base (current research, literature, best practice) upon which the foundations of the Mental Health Engagement structures will be developed. It will also continually gather evidence on the development of the Mental Health Engagement structures and practices as they evolve to contribute to a new evidence base and source of continual learning and improvement for both the MHD and other interested parties.</p> <p>Executive Sponsor: Liam Hennessy Project manager: Gerry Maley ✉ Gerry.maley@hse.ie</p>

<p>Implementation of the roles and structures to support mental health engagement through local and area fora development and Area Leads posts</p>	<p>Current stage: Implementation</p> <p>In August 2014, the National Management Team established a Reference Group (whose membership included service users families and carers) to make recommendations on the structures and mechanism for Service User, Family Member and Carer Engagement. The primary task of the reference group was to propose mechanisms for promoting widespread and regular consultation with service users, family members and carers in relation to HSE Mental Health services at local and national level such as would influence decision-making in respect of the planning and development of services.</p> <p>The publication of the report <i>Partnership for Change</i> in 2016 outlines the five main areas of the Reference Group recommendations which focused on the roles and structures to promote engagement which the national management team approved:</p> <ul style="list-style-type: none"> • Establishing the role and function of the Head of Mental Health Engagement as a member of the National Management Team Mental Health Division • Establishing the role and function of the nine Area Leads for Mental Health Engagement as members of the Area Management Teams Mental Health • Establishing structures and mechanisms for feedback and consultation through Local and Area Forums • Providing capacity building required to support the engagement mechanisms and roles • Defining the role of The Office for Mental Health Engagement <p>The project specifically moves to implement these recommendations in particular the roles and structures to support Mental Health Engagement through local area fora development and Area Leads posts and make this operational at a local and national level.</p> <p>Executive Sponsor: Liam Hennessy Project manager: Catherine O’Grady ✉ catherine.ogrady@hse.ie</p>
<p>Training and capacity building required to support roles and engagement structures - MHE</p>	<p>Current stage: Implementation</p> <p>Core to the objectives of the Mental Health Engagement Division is the ongoing consultation of the Mental Health Services with Service Users, their family and carers (SUFC) through a network of newly established Local Fora.</p> <p>This project is set out to design and manage the training plan for the nominated SUFC in order to ensure efficient and standardised operation of the Fora with a view to maximising the benefits to both the Mental Health Services and the participants. The project aims to create and operate the initial training programme and allow for ongoing training and capacity building to ensure continuing efficient operation of these Fora.</p> <p>Executive Sponsor: Liam Hennessy Project manager: Catherine O’Grady ✉ catherine.ogrady@hse.ie</p>
<p>Formalisation of Service User, Family Member and Carer Engagement Recognition and Reward Procedures</p>	<p>Current Stage: Initiation</p> <p>Considering the significant progress made in recent years, ahead of the forthcoming roll out of national engagement structures, it is crucial that the processes for reimbursement and remuneration of service users, family members and carers (SUFC) taking part in HSE mental health engagement initiatives are formalized at this point with a view to ensuring seamless payment procedures going forward. Cognizant of existing procedures and processes, this project aims to develop upon same to further develop the formal processes for the recognition and rewarding (reimbursement and/or remuneration) of SUFC engagement by the HSE Mental Health Division.</p> <p>Objectives:</p> <ul style="list-style-type: none"> • To review and document existing reimbursement and remuneration procedures and processes for SUFC engaging in mental health service design and delivery including all possible payment permutations and all possible implications (income, benefits, tax etc.) to SUFC if receiving payments for participation. • To provide costings in relation to the operation of Mental Health Engagement fora with a view to seeking approval to proceed. • To explore the opportunity to establish a special designation/scheme within Department of Social Protection and/or Revenue for SUFC participating in HSE Mental Health initiatives for which payment is involved. • To develop upon and improve where appropriate the efficiency of the existing infrastructure for the payment of SUFC for work undertaken. <p>Executive Sponsor/ Project Sponsor: Liam Hennessy/ Catherine O’Grady Project manager: Conor Kennedy ✉ conor.kennedy@hse.ie</p>
<p>Development of and Independent Advocacy service in CAMHS</p>	<p>Current Stage: Initiation</p> <p>The right and need for self-determination is now widely accepted and understood as being fundamental to delivering recovery outcomes for mental health service users (Draft Irish National Recovery Framework 2017) Furthermore at a policy level internationally the right for all service users to have a voice is recognised. (The UN Convention on the Rights of the Child Article 12 places a duty on all state parties to provide any child with the opportunity to have their views heard in matters that affect them.)</p> <p>A Vision For Change 2006 states that advocacy should be available as a right to all service users in mental health services in Ireland.</p>

	<p>While the Mental Health Act of 2001 sets a statutory requirement for Advocacy for adult service users, there is no provision or service currently for children using mental health services in Ireland. In response to this the organisation has a commitment to develop an Advocacy service for CAMHS in its 2017 operational plan.</p> <p>In Galway CHO 2 CAMHS service, an initiative has commenced to develop an independent Advocacy service for its CAMHS users. The governance and management of the advocacy service will be outsourced through a tendering process with a local HSE steering group to establish and oversee the establishment of the service.</p> <p>This PMO project will support the development of the Galway CAMHS initiative and in collaboration with the Galway team develop a plan to introduce a fit for purpose CAMHS Advocacy service across all Irish MH services.</p> <p>Executive Sponsor/ Project Sponsor: Liam Hennessy/ Gerry Maley Project Manager: Michael Ryan ✉ Michael.ryan6@hse.ie</p>
<p>Alignment of CHO CFL Action Plans</p>	<p>Current stage: Implementation</p> <p>The Mental Health Division has lead responsibility for fourteen (14) actions and joint lead for two (2) actions in the policy document "Connecting for Life" (CFL). One of these actions is the implementation of consistent, multi-agency suicide-prevention action plans. Significant progress has been made at Community Healthcare Organisation level in terms of developing and implementing Local CFL Action Plans, however there is a lack of consistency in the approach taken. There is a need to ensure that national and local implementation plans are integrated, that local plans support delivery of national commitments, as well as actions responding to local needs, and that there is an agreed mechanism for tracking progress over time.</p> <p>This project will see the development of a national framework for supporting, monitoring and reporting progress on the development and implementation of CFL action plans.</p> <p>Executive Sponsor/Project Sponsor: Jim Ryan/ Derek Chambers Project Manager: Poul Walsh Olesen ✉ poul.olesen@hse.ie</p>
<p>CFL action 4.1.4</p>	<p>Current Stage: Discovery</p> <p>This Project relates to Connecting for Life Action 4.1.4 – ‘Develop a uniform assessment approach across the health services, in accordance with existing and recognised guidelines for people who have self-harmed or are at risk of suicide’</p> <p>The project will focus on identifying the assessment approaches currently in use in the HSE and look to design a minimum set of uniform guidelines for an assessment approach across the HSE. The implementation of these guidelines will be a further project post the agreement of the uniform assessment approach.</p> <p>Executive Sponsor: Jim Ryan Project Manager: Una Twomey ✉ una.twomey@hse.ie</p>
<p>CFL action 4.3.1</p>	<p>Current Stage: Discovery</p> <p>This Project relates to Connecting for Life Action 4.3.1- ‘Deliver enhanced bereavement support services to families and communities affected by suicide of those people known to mental health services.’</p> <p>This project will deliver enhanced bereavement support services to families and communities affected by suicide of those people known to mental health services.</p> <p>Executive Sponsor: Jim Ryan Project Manager: Una Twomey ✉ una.twomey@hse.ie</p>
<p>CFL action 5.2.1</p>	<p>Current Stage: Discovery</p> <p>This Project relates to Connecting for Life Action 5.2.1 – ‘Develop and a uniform procedure to respond to suicidal behaviour across mental health services.’ The project will focus on identifying the procedure currently in use in the Mental Health Services and look to design a uniform procedure</p> <p>The implementation of the procedure will be a further project post the agreement of the procedure</p> <p>Executive Sponsor: Jim Ryan Project Manager: Una Twomey ✉ una.twomey@hse.ie</p>
<p>Physical Health Needs Mental Health Service Users</p>	<p>Current Stage: Discovery</p> <p>There are high levels of physical illness among mental health service users. High levels of morbidity from physical illness and chronic disease have also been captured by the Quality and Service Users Safety (QSUS) in their audit, which has been raised as a concern.</p> <p>Healthy Ireland in the Health Service 2015-2017, produced by the Health and Wellbeing Division, sets out number of key actions aimed at reducing the burden of chronic disease.</p>

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This project will identify the current status of physical health assessment and monitoring within the mental health services, guided by the Healthy Ireland, QSUS and the Mental Health Services.

Executive Sponsor: Jim Ryan

Project Manager: Laura Molloy ✉ laura.molloy@hse.ie

Current Stage: Initiation

The development and implementation of standards for suicide prevention governing service quality is an objective outlined in Connecting for Life, Ireland's National Strategy to Reduce Suicide 2015 – 2020. Goal (5) of the strategy, aims to ensure safe and high quality services for people vulnerable to suicide and Objective 5.1, specifies the need to 'Develop and implement national standards and guidelines for statutory and non-statutory organisations contributing to suicide prevention'. The project is a key deliverable in the NOSP 2017 operational service plan. The draft standards are being currently developed with a view to ensuring alignment where possible, in terms of structure and validation methodology with the recently-published HSE Best Practice Guidance Mental Health Services (April 2017).

The next step is to test the usability of draft HSE Best Practice Guidance for Suicide Prevention Services Guidance with a number of our partner Non-Government Organisations (NGOs), which will begin the re-engagement process and assist in further refinement of the Guidance and the Self-Assessment Framework. The objective is to have the Guidance ready for phased implementation for the twenty two (22) NGOs in Quarter 2, 2018.

Executive Sponsor: John Meehan

Project Manager: Brid Casey ✉ brid.casey1@hse.ie

**HSE Best Guidance
Suicide Prevention
Services**

New Projects entering the Core

The following project brief, was presented and approved by the Change Board, to enter the MHD Portfolio.

Project Name	Current stage	Exec. Sponsor	Project Manager
Implementation plan for National Framework for Recovery in Mental Health 2018-2020	Discovery	Yvonne O'Neill	Michael Ryan

If you would like to contact the MHD SPPMO please email mhd.sppmo@hse.ie